



INDUSTRY: Retail
RELATIONSHIP: Dec. 2022 - Mar. 2023

INITIAL SCOPE:

- Visual Management
- Process Improvement initiative
- Standard Work creation and implementation

RESULTS:

- Developed and executed VM for BLC mixing, forming, and shredding
- Process improvements for increased throughput, reduction in waste, and increased efficiency
- Assessment and execution of improvements for material handling
- Created Standard Work for BLC and Management Routines
- Developed CI program and long-term initiatives

Savings Implemented	Productivity Improvement	Cost Avoidance	Throughput Increase
\$450K	18%	\$150K	14%

SUMMARY:

Created the visual management and 5S for the Operations and used Continuous Improvement Methods to drive several significant improvements. In addition, the foundation was set for further CI work along with an active system to manage projects from identification to implementation.

